



Yong Loo Lin
School of Medicine

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OPERATION: CHANGE THE FUTURE

CONFIDENTIAL
DOCUMENT
CLASSIFIED INFORMATION

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OPERATION: CHANGE THE FUTURE



**NOTHING IS
IMPOSSIBLE**

PROF CHONG YAP SENG

- Lien Ying Chow Professor in Medicine
- Dean, NUS Yong Loo Lin School of Medicine
- Deputy Chief Executive (Education & Research), National University Health System

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Every great mission begins with someone overcoming doubt. And every breakthrough with someone who believes that “impossible” is merely a mindset. In the words of Singapore’s founding Prime Minister Lee Kuan Yew, “... if you are just realistic, you become pedestrian, plebeian, you will fail. Therefore, you must be able to soar above the reality and say, ‘This is also possible’.”

This nexus of vision and conviction took place more than 120 years ago for NUS Medicine, when our founding fathers achieved the “impossible”, convincing the colonial government to set up a medical school to train doctors for the local population in 1905. This was first attempted in 1889, 16 years before, but failed. The colonial government challenged the locals to raise \$71,000 before the school could be established, a princely sum in those days. The local business community responded by raising \$87,000, sowing the seeds for a top global medical school.

We have made tremendous strides since then, but progress is not a given. It happens when purpose guides action. For the next 120 years and more, our challenge is equally complex and daunting. We live in a world that is fractured, multipolar, lacking in order, and where science must contend with misinformation and “fake news”.

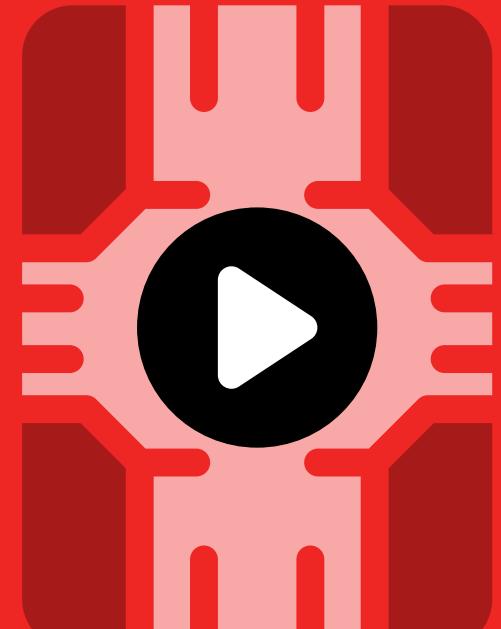
As a global medical school, we must continue to forge ahead in shaping the future of health – whether in research, education, or patient care. And we must lead in meaningful global health dialogues that shape the world’s health agenda. We cannot do this without your help.

Join us in our journey to make this Mission Possible.

**WATCH
MY MISSION
BRIEF**

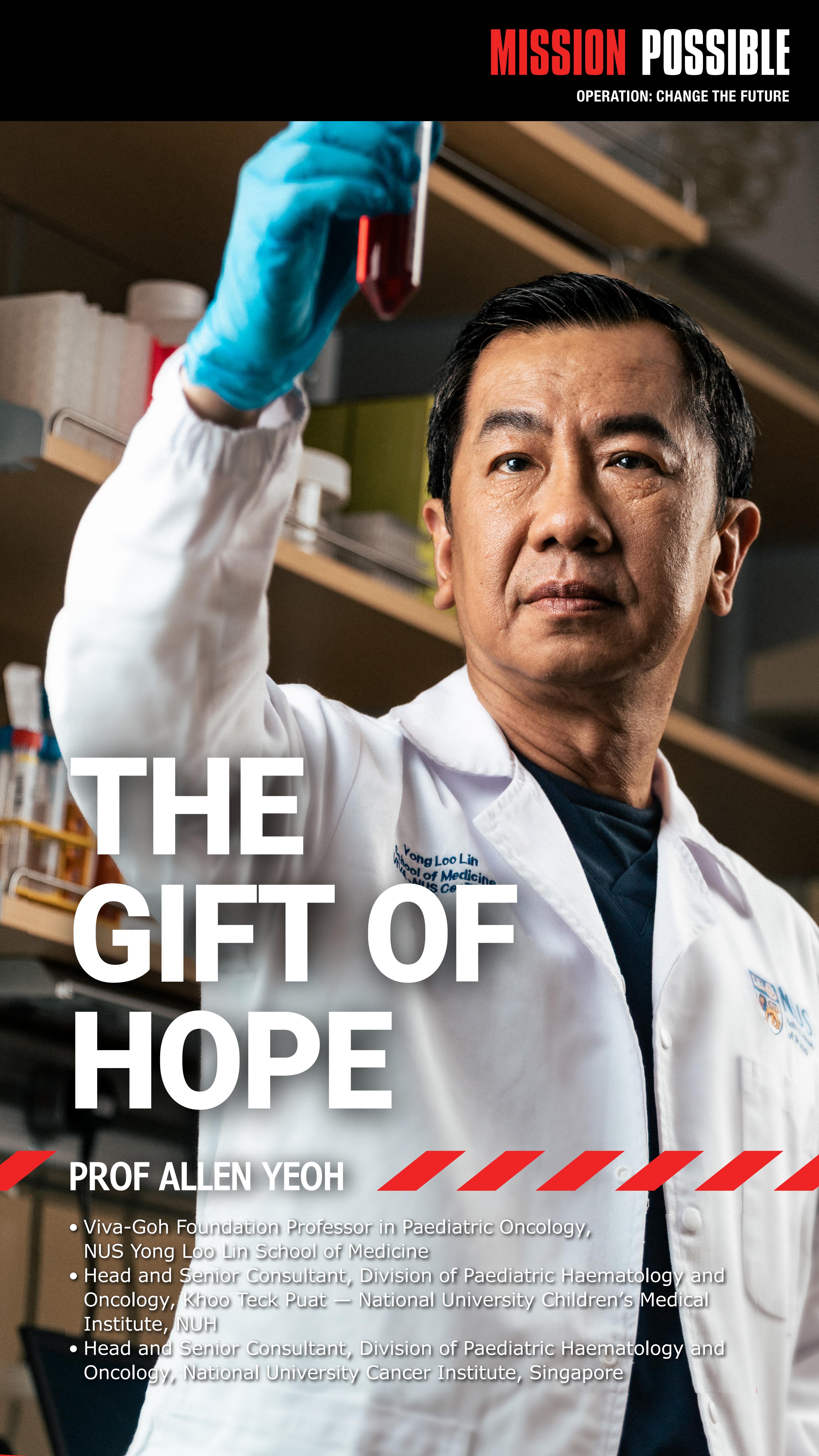


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THE GIFT OF HOPE

PROF ALLEN YEOH

- Viva-Goh Foundation Professor in Paediatric Oncology, NUS Yong Loo Lin School of Medicine
- Head and Senior Consultant, Division of Paediatric Haematology and Oncology, Khoo Teck Puat — National University Children's Medical Institute, NUH
- Head and Senior Consultant, Division of Paediatric Haematology and Oncology, National University Cancer Institute, Singapore

In Singapore's hospitals, life-changing and life-saving decisions are made every day and every moment. For Prof Allen Yeoh, that moment came when he made it his mission to hunt down and obliterate blood cancers in children. What began as a dream became – when confronted with children devastated by leukaemia – a relentless pursuit to save young lives against impossible odds.

“

Childhood leukaemia is a devastating disease. The current treatment involves repeated cycles of monthly chemotherapy. It's like being hit by a train, over, and over again. As a young doctor, my heart broke when I saw children fighting for their lives, yet die. So, I changed my goals and trained to cure – not cut or burn.

Our weapon is Immunotherapy.

An ingenious procedure that harnesses the patient's own immune system to fight cancer. By reprogramming the patient's T-cells to target and destroy leukaemia cells, our team has increased cure rates of relapsed patients from 20% to 70%, with just **one** infusion – a leap once thought impossible.

But we need your help.

CAR-T research and innovation are costly. We face funding challenges as Big Pharma won't fund something seen as unprofitable, and state funding needs extensive clinical trials.

Our children can't wait. Your support powers our labs and gives hope to each child confronted with cancer – and death. Please, join me in my mission. ”



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Yong Loo Lin
School of Medicine

NAME: ALLEN YEOH ENG JUH

DEPARTMENT: MISSION POSSIBLE FORCE

ID NUMBER: 182-1040CAR

STATUS: ACTIVE

QUALIFICATIONS

Viva-Goh Foundation Professor in Paediatric Oncology, NUS Yong Loo Lin School of Medicine

Head and Senior Consultant, Division of Paediatric Haematology and Oncology, Khoo Teck Puat – National University Children's Medical Institute, NUH

Head and Senior Consultant, Division of Paediatric Haematology and Oncology, National University Cancer Institute, Singapore

LICENSED TO

- Fight Leukaemia
- Kill Cancer Cells
- Bring Hope
- Transform Lives

WATCH
MY MISSION
BRIEF



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A close-up, high-contrast portrait of Dr. Mo Yin. She has dark, straight hair and is looking slightly upwards and to the right with a serious expression. She is wearing a dark, collared shirt. The background is a neutral, light grey.

FIGHTING THE UNSEEN ENEMY

DR MO YIN

- Adjunct Assistant Professor, Department of Medicine, NUS Yong Loo Lin School of Medicine
- Consultant, Division of Infectious Diseases, National University Hospital
- Deputy Director, ADVANcing Clinical Evidence in Infectious Diseases (ADVANCE-ID), NUS



In a challenging global battle against infectious diseases, where unseen enemies threaten countless lives, Dr Mo Yin is unwavering in her mission. To dismantle the global menace of antimicrobial resistance (AMR), in order to save countless lives. She faces a real race against time.

“ What keeps me up at night is the reality that drug-resistant infections are silently ravaging communities, threatening to roll back decades of medical progress. These infections move faster than our science can intervene. They hunt in Asia’s poorest communities – where defences are weakest. They have become the leading killers in these communities.

At its heart, antimicrobial resistance is an equity issue. Drug-resistant infections disproportionately affect patients in low- and middle-income countries, where access to effective antibiotics and clinical research capacity remains limited.

But if you step back and look at the bigger picture, we are all affected because as AMR builds, even common infections like pneumonia or urinary tract infections may kill us. I consider it one of the greatest global health threats of our time.

My team and I are fighting back: Over a hundred hospitals united, tracking, predicting, trying to stop outbreaks before they consume a generation. Our mission is huge. We need partners who will stay when the going gets challenging.

Stand with us. Your support isn’t a donation – it’s a line of defence. Together, let’s rewrite the story of infectious disease ... before the ending writes itself. ”

Mo Yin

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Yong Loo Lin
School of Medicine

NAME: MO YIN

DEPARTMENT: MISSION POSSIBLE FORCE

ID NUMBER: 196-21407AMR

STATUS: ACTIVE

QUALIFICATIONS

Adjunct Assistant Professor,
Department of Medicine,
NUS Yong Loo Lin School of Medicine

Consultant, Division of Infectious Diseases,
National University Hospital

Deputy Director, ADVANCing Clinical Evidence
in Infectious Diseases (ADVANCE-ID), NUS

LICENSED TO

- Fight Infectious Diseases
- Map Antimicrobial Resistance (AMR)
- Organise Global Resistance Networks
- Drive Dialogue Between Funders & The Scientific Community

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MY MISSION
BRIEF



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DRIVEN TO HEAL AND INSPIRE

JAMES HUANG

- Year 2 Medical Student,
NUS Yong Loo Lin School of Medicine

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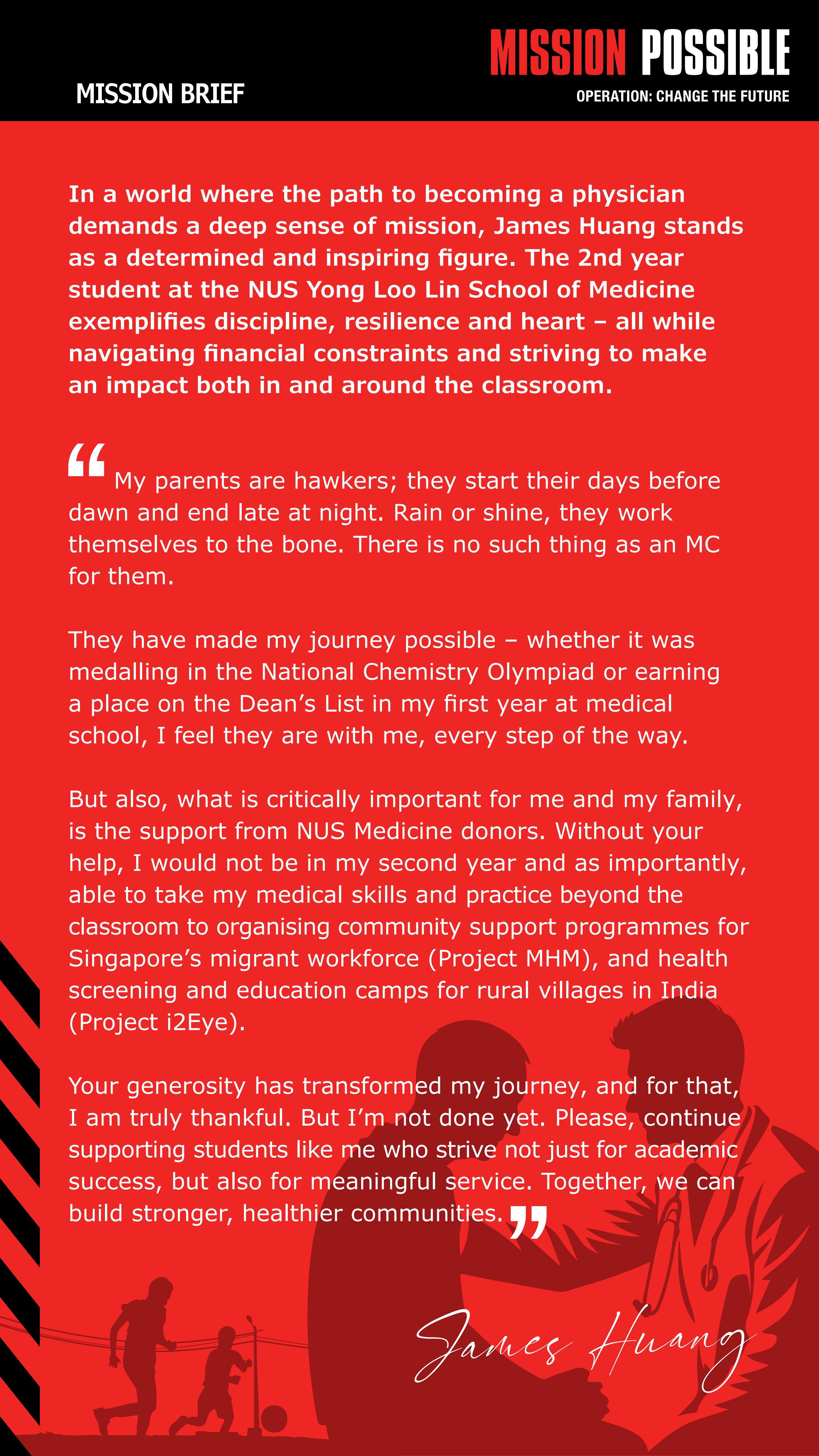
In a world where the path to becoming a physician demands a deep sense of mission, James Huang stands as a determined and inspiring figure. The 2nd year student at the NUS Yong Loo Lin School of Medicine exemplifies discipline, resilience and heart – all while navigating financial constraints and striving to make an impact both in and around the classroom.

“ My parents are hawkers; they start their days before dawn and end late at night. Rain or shine, they work themselves to the bone. There is no such thing as an MC for them.

They have made my journey possible – whether it was medalling in the National Chemistry Olympiad or earning a place on the Dean’s List in my first year at medical school, I feel they are with me, every step of the way.

But also, what is critically important for me and my family, is the support from NUS Medicine donors. Without your help, I would not be in my second year and as importantly, able to take my medical skills and practice beyond the classroom to organising community support programmes for Singapore’s migrant workforce (Project MHM), and health screening and education camps for rural villages in India (Project i2Eye).

Your generosity has transformed my journey, and for that, I am truly thankful. But I’m not done yet. Please, continue supporting students like me who strive not just for academic success, but also for meaningful service. Together, we can build stronger, healthier communities. ”



James Huang

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Yong Loo Lin
School of Medicine

NAME: JAMES HUANG LI YANG
DEPARTMENT: MISSION POSSIBLE FORCE
ID NUMBER: 302-3371MED
STATUS: ACTIVE

QUALIFICATIONS

MBBS Class of 2029,
NUS Yong Loo Lin School of Medicine

Student Extraordinaire and Bursary Recipient

Community Service Catalyst

Global Health Warrior

LICENSED TO

- Achieve Academic Excellence
- Empower Rural Villagers
- Support Migrant Workers

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MY MISSION
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**HELP US
HOLD UP HALF
THE SKY**

PROF CUILIN ZHANG

- Chair Professor and Director, Global Centre for Asian Women's Health, NUS Yong Loo Lin School of Medicine

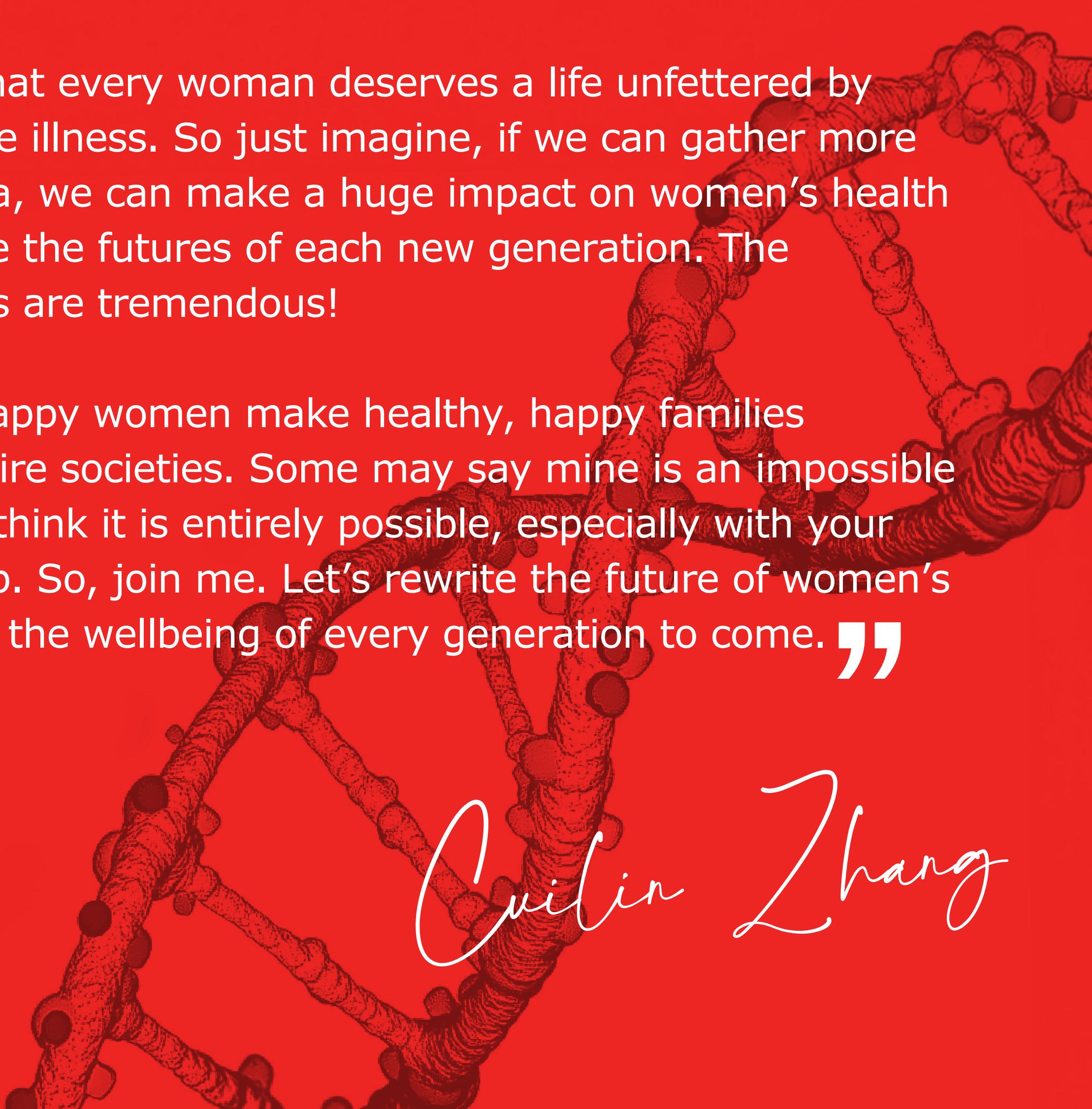
It has been said that “women hold up half the sky”. Yet to this day, women are severely disadvantaged in the areas of healthcare research and global data, let alone health interventions. Professor Cuilin Zhang and her centre, Global Centre for Asian Women’s Health (GLOW) plan to change that.

“ For generations, the collection of health and medical data for women was seen as too complicated. Women’s complex physiology — our hormones, our cycles, our fertility — was even seen as inconvenient for data collection and study. We have less data, less understanding, and far fewer answers about women’s health than men’s.

Addressing this disparity is critical. Globally, women experience a higher lifetime burden of chronic illness, have more auto-immune disorders, suffer more pain-related conditions and face higher disability-adjusted life years from reproductive and caregiving roles.

I believe that every woman deserves a life unfettered by preventable illness. So just imagine, if we can gather more robust data, we can make a huge impact on women’s health and rewrite the futures of each new generation. The possibilities are tremendous!

Healthy, happy women make healthy, happy families and lift entire societies. Some may say mine is an impossible mission. I think it is entirely possible, especially with your partnership. So, join me. Let’s rewrite the future of women’s health and the wellbeing of every generation to come. ”



Cuilin Zhang

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Yong Loo Lin
School of Medicine

NAME: CUILIN ZHANG

DEPARTMENT: MISSION POSSIBLE FORCE

ID NUMBER: 205-6888AWH

STATUS: ACTIVE

QUALIFICATIONS

Chair Professor and Director,
Global Centre for Asian Women's Health,
NUS Yong Loo Lin School of Medicine

LICENSED TO

- Eliminate Diabetes and Cardio-metabolic Disorders
- Transform the Landscape in Healthcare for Women Globally
- Drive the Elimination of Diabetes and Cardio-Metabolic Disorders for Women
- Uplift Families and Entire Societies

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THE POWER OF PERSEVERANCE

BHAVANI D/O KALIMUTHU

- Year 2 (Part-Time Student), Alice Lee Centre for Nursing Studies, NUS Yong Loo Lin School of Medicine
- Senior Staff Nurse, Changi General Hospital

Bhavani d/o Kalimuthu's pursuit of excellence in nursing has been a marathon. It started more than a decade ago when she was an enrolled nurse, segued into diploma studies and now, part-time undergraduate studies. She plans to go even further after she graduates. As in any endurance race, she has Team Bhavani behind her – her husband and two sons, aged 14 and 15, are her strongest supporters. As are her bursary donors.

“

I began my nursing journey as an Enrolled Nurse and served for 17 years in that role before progressing to a Staff Nurse. In the early days, opportunities to upgrade were limited, but as the healthcare system evolved, more pathways for professional development emerged. When the opportunity arose to pursue a diploma and later an advanced diploma, I took it. It was tough, with two young children. But my husband said, you must achieve your full potential. I persevered and graduated in 2022.

After five years of study (and work), I thought I could rest. But my husband spurred me on to the next stage. He researched the NUS degree; he even signed us up for the Open House. He said let me handle the home front. He and my sons take care of the household chores and are my support team. When things get tough, my sons tell me – keep it up, mum. They are my biggest motivators.

My gratitude to them and donors runs deeper than words. Your support transforms not just individual lives, but entire families. My studies are already informing my work, deepening my understanding of patient care and directly benefiting those I look after. Thank you. ”

Bhavani



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School of Medicine

NAME: BHAVANI D/O KALIMUTHU

DEPARTMENT: MISSION POSSIBLE FORCE

ID NUMBER: 317-4377NUR

STATUS: ACTIVE

QUALIFICATIONS

BSc (Nursing) Class of 2027,
Alice Lee Centre for Nursing Studies,
NUS Yong Loo Lin School of Medicine

Senior Staff Nurse,
Changi General Hospital

Bursary Recipient,
Wife and Mother of Two

LICENSED TO

- Deliver Excellent Patient Care
- Inspire & Mentor Junior Nurses
- Turn Learning into Healing

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**YOU HELPED
US MAKE THIS
POSSIBLE IN
2024/2025.**



NUS MEDICINE UPDATE ACADEMIC YEAR 2024/2025

303

NEWLY
GRADUATED
DOCTORS

342

MASTER
OF MEDICINE
GRADUATES

10

MASTER OF
SCIENCE (MEDICINE)
GRADUATES

93

PhD
OF MEDICINE
GRADUATES

328

NEWLY
GRADUATED NURSES
(FULL-TIME PROGRAMME)

84

NEWLY
GRADUATED NURSES
(PART-TIME PROGRAMME)

33

MASTER OF
SCIENCE (NURSING)
GRADUATES

5

PhD
OF NURSING
GRADUATES

>\$5 MILLION

TOTAL FINANCIAL AID DISBURSED AS BURSARIES
AND SCHOLARSHIPS

407

BURSARIES

94

SCHOLARSHIPS

NEW TENURE - TRACK HIRES

10

ASSISTANT
PROFESSORS

3

ASSOCIATE
PROFESSORS

NOW TAKE US INTO OUR NEXT CENTURY AND BEYOND.

Your mission, should you choose to accept it, is to:

INSPIRE US to innovate in our research into cancer, longevity, human potential and other critical areas.

EMPOWER US each step of the way – as students, teachers, healers and scientists – to keep on giving our best, no matter what the odds are.

ENABLE US to be bold, as we decode diseases, change practice and transform treatments towards better health for all.

Thank you for choosing to make our Mission Possible.



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YOUR MISSION AWAITS

GIVE TODAY

Singapore Tax Residents Are Eligible For
A Tax Deduction of 2.5 Times The Gift Value In 2026.



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School of Medicine

